

NSP MINNESOTA



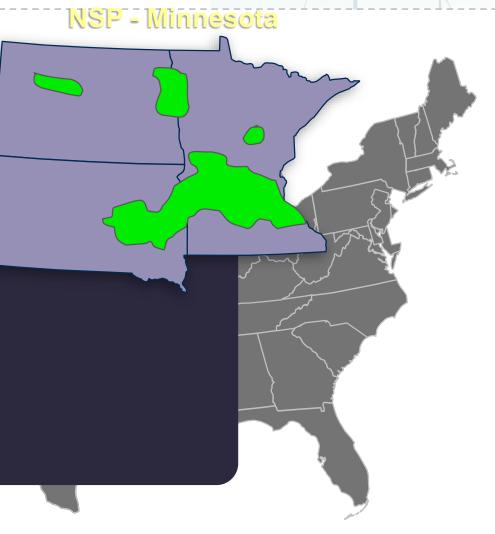
Customers 1.4 million electric 500,000 natural gas

Jobs

Employees 6,000 Contractors 3,700

Corporate Giving

\$20 Million



UTILITY RATE MATHEMATICS



Operating and Maintenance Costs = How much we expect it will cost us to run the utility, including fuel, employee salaries and benefits, maintenance,...

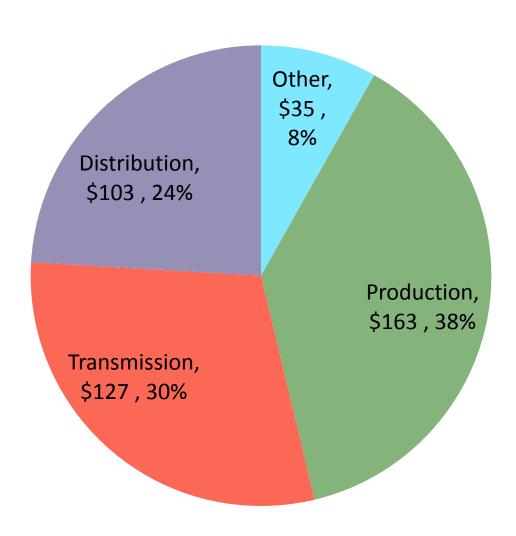
Required Return on Investment= Total Capital x Allowed Return

Projected Sales=forecasted energy sales

<u>Projected O&M+ ROI</u> = Rate Projected sales

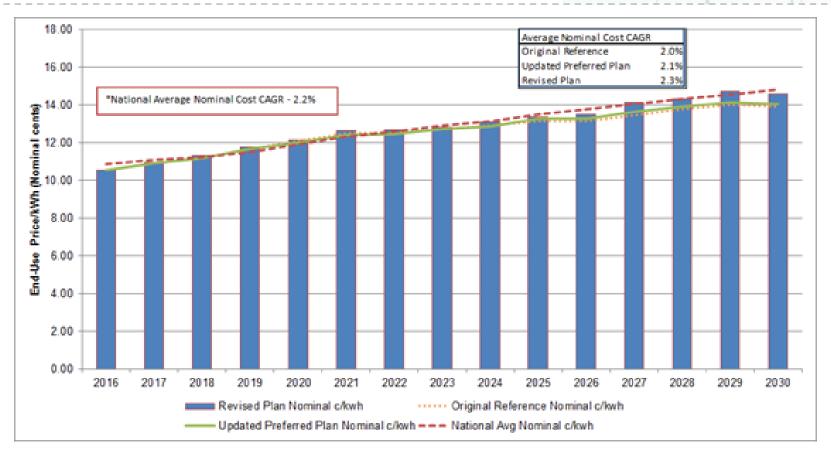
CURRENT 5 YEAR DRIVERS





XCEL ENERGY FORECASTED PRICE TRENDS





^{*}National energy cost forecast from Energy Information Administration (EIA) Annual Energy Outlook 2015, Table Energy Supply, Disposition, Prices and Emissions. End use prices, all sector average.



