Minnesota's Electrical Energy Future: A Policy Framework to Optimize Efficiency

Presentation to the Minnesota Legislative Energy Commission January 8, 2014



About the Citizens League

- Multi-partisan, multi-issue nonprofit for over 60 years.
- Vision is to create the common ground where "We the People" can achieve the common good.
- Civic Policy Making: Operating Principles guide our approach.
- We believe policy happens everywhere.



Civic Guidelines

- Defining a problem: People who are impacted by a problem will help define the problem in keeping with our values.
- 2. Demonstrating transparency and good governance: Leaders will establish transparent processes that expect all participants to engage in decision and policy making.
- **3. Contributing resources:** All participants will help to identify and contribute resources to address the problem.
- **4. Sustaining solutions:** All participants will help to advance and sustain recommended solutions in their institutions.



Phase I: Defining the Outcomes for MN's Ideal Electrical Energy System



Phase I: Defining the Outcomes

- Initiated by Department of Commerce Office of Energy Security in 2010
- More than 200 individuals represented a broad, crosssector base.
- Participants engaged in a deliberative process to envision achievable outcomes of an ideal electrical system in Minnesota.
- The final report of Phase 1 was issued in December 2011 and envisioned an electrical energy system that met 11 outcomes.



Phase I: Outcomes of Ideal Electric System:

Affordability Sustainability Reliability / Quality Safety and Security Efficiency Self-Reliance



Phase II: What long-term, system-level policy changes would promote system-wide electrical efficiency?



Phase II: Developing a policy framework

- Over 45 participants developed a policy framework that would increasing efficiency, with "policy" defined broadly.
- Participants included IOUs, Munis, Co-ops, Environmental organizations, businesses, and unaffiliated citizens who looked at a number of possible changes that would work under current framework.
- Advisory Committee began meeting in late 2012; Participants met frequently throughout 2013.



Phase II: Developing a policy framework

Participants identified the electric utility regulatory model for Investor Owned Utilities as a core barrier to maximizing the energy efficiency of the electrical energy system, for 2 reasons:

- IOUs' play a determinative role in electric energy pricing and overall economics of the electricity sector in Minnesota.
- IOUs are directly regulated by the PUC and the Minnesota Department of Commerce.



Phase II: 11 Evaluative Principles

7 Outcomes:

- 1. Conservation
- 2. Cost
- 3. Sustainability
- 4. Reliability and quality
- 5. Safety and public health
- 6. Security
- 7. Economic development

4 Process Measures:

- 1. Focus on outcomes while facilitating continual improvement
- 2. Take a whole-systems approach
- 3. Include a complete economic assessment
- 4. Align incentives and market signals at all levels towards efficiency



Phase II: General Recommendations

Citizens League recommends that Minnesota move from a predominantly investment-based electrical regulatory framework to a performance-based electrical regulatory framework that rewards service providers for the efficient delivery of reliable, affordable, and clean electricity.



Phase II: General Recommendations

Transition will be best achieved:

 by a transparent process that maximizes public input and stakeholder engagement

 methodically and conservatively, with a stepwise approach that minimizes risk to Minnesota's electrical energy system, to ratepayers, and to the environment.



Phase II: Next Steps

Participants are meeting during early 2014 to finalize responses to 2 questions:

- What substantive steps are required to facilitate the transition to Performance-Based Regulation in Minnesota?
- What is the best process to develop the details of an ideal Performance-Based Regulatory Framework in Minnesota?

