



What Drives Rate Cases



Depends upon circumstance:

- Declining use per customer (rate design)
- Capital additions -
 - 1997-2007
 - Invested over \$440 million (+61%)

- Residential + small business customer growth 142,000 (+22%)
- Residential + small business gas use is flat (use per customer is declining)
- **General Costs**
- Higher Gas Costs
 - **Bad Debt Expense**
 - Cash Working Capital Requirements (Gas inventory, Accounts Receivable, etc.)
- Cost of Capital
- Efficiency Offsets:

1982 1982 to 2009 Inflated Act. 2009 \$460

Residential Non-Gas Costs

\$206

\$250

Cost Recovery Mechanism (Riders)



- Variable, largely outside utility control
- Absent rider, great risk
 - PGA
- Policy Driven
 - Energy conservation
- Benefits:
 - Equitable customers pay for the actual costs no more, no less
 - Increased transparency/reoccurring review
 - Accurate price signals
 - Predictability and stability (reduced regulatory lag) allows the company to attract capital with more favorable costs and terms.

Quality of State Regulation – The "Doorway" to Investment Decisions



 Many in the investment community indicate that the quality of state regulation is the first criteria that they evaluate when making investment decisions regarding utilities. For example, -

"In evaluating a utility's regulatory framework, we consider such things as the regulatory body's independence; its legislative or political environment; the extent of the regulatory framework's development; its track record for predictable, stable decisions; the utility's business model; and the openness of the regulators to alternative rate mechanisms that tend to provide additional assurance of timely cost recovery and the ability to earn a return on invested capital." (Emphasis added)

Source: Moody's Investor Services, Regulatory Frameworks – Ratings and Credit Quality for Investor-owned Utilities, June 18, 2010.

What is the Most Efficient Process For Setting Rates?



It depends/toolbox:

- Certain costs variability/policy driven
- Alternative Ratemaking

Alternative Ratemaking



Objectives

- Reduce regulatory lag allowing all stakeholders to be more responsive to energy issues.
 - Streamline the time period required to review the utilities' costs of service and set rates.
- Reduce the cost of regulation (rate case expenses) through administrative efficiencies.
 - More interactive and efficient regulatory process.
 - Allow stakeholders to conduct interim review of financial information.

Alternative Ratemaking



One Model

• Utilities file to make periodic adjustments to distribution rates based on a comparison of actual to approved rates of return.

- Filings by utilities are staggered throughout the year to "even out" stakeholders' workload.
- Rate adjustment mechanisms are based on an earnings sharing approach – where the utility and its customers share any increase or decrease in achieved earnings relative to a banded earnings level.
- Narrows the issues that are considered in setting rates....typically:
 - · Pro forma adjustments are limited.
 - Rates of return, depreciation rates, cost allocation and rate design based on prescribed formula or last rate case.
 - Other tariffs and services remain unchanged.



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